

NED Forum Breakfast with Livingston James and KPMG

Being an Effective Non-Executive Director in Family Business

Family businesses present some of the most rewarding and complex boardroom environments. For Non-Executive Directors (NEDs), success depends on understanding not just governance, but family dynamics, legacy, succession and the balance between emotion and enterprise.

We're delighted to invite you to the next instalment of our NED Forum series, bringing together aspiring, new and experienced NEDs for a focused, practical discussion on what it really takes to be an effective NED in a family-owned business.

Hosted by KPMG at their Glasgow office, this interactive breakfast session will take the form of a panel / fireside chat, chaired by Jamie Livingston, and will share real-world perspectives from the boardroom.



Clyde Marwick
Linn Products



Mark McDavid
Experienced Chair



Mike Donaldson
Donaldson Group

The panel will discuss:

- Insight into the unique dynamics of family-owned businesses & how they shape board effectiveness
- A CEO-level perspective on what great NEDs bring to family businesses
- Practical reflections on governance, challenge, trust and long-term value creation
- Confronting the absence of female leaders and what we can practically do to influence change



Wednesday 18th March 2026



**KPMG, 319 St. Vincent Street,
Glasgow G2 5AS**

Agenda:

- 8.00am – Breakfast
- 8.30am – Welcome from KPMG
- 8.45am – Panel discussion
- 10.00am – Close

Please RSVP using the form provided